Dan Coolidge, moderator, opened the meeting at 7:05 PM with Duncan Coolidge leading the flag salute. Then the moderator introduced the selectmen, the Budget Committee, the Town Administrator, and the Town Clerk.

**ARTICLE 1:** To choose all necessary Town Officers for the ensuing year. (By ballot during polling hours.)
- Selectman: Sophie Viandier, 3 yr. term expires 2017
- Budget Committee: Wendy Pinkham, 2 yr. term expires 2016, William Bardsley, 2 yr. term expires 2016
- Road Agent: John M. Thompson, 2 yr. term expires 2016
- Town Moderator: Dan Coolidge, 2 yr. term expires 2016
- Trustee of Trust Funds: Joanne Edgar, 3 yr. term expires 2017
- Town Treasurer: Shirley Currier, 2 yr. term expires 2016
- Library Trustee: Deb Brower, 3 yr. term expires 2017
- Cemetery Trustee: Carla Levesque, 3 yr. term expires 2017
- Supervisor of the checklist: Doug Phelps, 6 yr. term expires 2020
- School Board: Kent Armstrong, 3 yr. term expires 2017
- School Moderator: Elizabeth Paine, 1 yr. term expires 2015
- School Clerk: Christi Coll, 1 yr. term expires 2015
- School Treasurer: Shirley Currier, 1 yr. term expires 2015

**ARTICLE 2:** Are you in favor of Amendment No. 1 to the Andover Zoning Ordinance as proposed by the Planning Board to incorporate the provisions of RSA 674:33-a for equitable waivers of dimensional requirements where a violation is found resulting from good faith error or that has existed for more than ten years without enforcement action?

On Ballot: Passed 334 to 177

**ARTICLE 3:** Are you in favor of Amendment No. 2 to the Andover Zoning Ordinance as proposed by the Planning Board to delete provisions for the Board of Adjustment to set fees? If these provisions are deleted, the Board of Selectmen will have the authority to set fees for Zoning Ordinance Administration.

On Ballot: failed to pass: Yes 247, No 267

**ARTICLE 4:** Are you in favor of Amendment No. 3 to the Andover Zoning Ordinance as proposed by the planning Board, to incorporate an updated process for Building Permits into the Zoning Ordinance as follows:

Amend the Article titled “Administration and Enforcement” to provide for an appointed Zoning Administrator and Deputy Zoning Administrator, to replace the position of Building Inspector.

Insert a new Article titled “Building Permits and Certificates of Compliance” to create a process for the Zoning Administrator to issue Building Permits and Certificates of Compliance that require permit holders to adhere to the provisions of the Andover Zoning Ordinance relative to buildings and structures.

Insert a new Article titled “General Performance Standards” to specify the performance standards for buildings, structures, and related construction that requires a building permit.

On Ballot: Passed: Yes 300, No 217

**ARTICLE 5:** Are you in favor of repealing the Andover Building Ordinance as proposed by the Planning Board? The Planning Board has determined that the ordinance is obsolete and does not meet the requirements of current state law. The old Andover Building Ordinance is to be replaced by Amendment No. 3 to the Andover Zoning Ordinance, in Article III.

Passed: on ballot: Yes 316, No 202

**ARTICLE 6:** To see if the town will vote to raise and appropriate the sum of $1,000,000 to finance a capital project for design, engineering, rehabilitation, reconstruction, and repair of roads and bridges and related improvements throughout the town; and to authorize the issuance of not more that 1,000,000 of bonds or notes in accordance with RSA 33; and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the interest rate and other details of such bonds or notes; and furthermore, to raise and appropriate an additional sum of $158,000 for one or more payments due before the end of one year after the date of issuance of the bonds. A 2/3 vote by ballot is required. If this article passes, Warrant Article 8 will be null and void. The Selectmen and Budget Committee recommend this article.

Jim Danforth: moved
Duncan Coolidge: seconded
Vicky Mischon presented for the selectmen. Explained economy of scale. Feels that borrowing the money now while the interest rate is low and doing projects now will be more cost effective. We now spend $150,000 a year on special projects. The annual payback rate would be
comparable.

Andy Guptill: spoke against the warrant. Doesn’t feel that the selectmen’s figures are correct.

Dennis Fenton: Had a prepared script itemizing where the money could be brought forth from instead of borrowing such a huge sum of money. He does not think we can keep our tax rate down if we have committed to such an expensive pay back. Plus there would be the unexpected ditching, roads and bridges not included in the project. Cheaper to have no bond and keep tight cap on annual spending.

Moderator asked Mr. Fenton to sit down as his presentation was taking more than the allowed time.

Mr. Fenton asked to be allowed to finish.

Andy Guptill moved that he be allowed to finish: Toby Locke 2nd. Motion to overrule moderator passed.

Moderator allowed Mr. Fenton to finish.

Jim Danforth:Feels we need to do this all at once instead of waiting for prices of material and labor to go up. The more we contract for the less we pay for materials. We need to get these projects out of the way as we need to get ready for the Lawrence St. Bridge in 12 years.

Toby Locke: Why can’t we borrow 200,000 now not $1,000,000 and put in reserve?

Jim Danforth: We not only get savings on these projects from interest rates alone. We can put them out to bid to bridge building co. and they will be responsible for building an acceptable project. If we hire the engineers and the project doesn’t meet our expectations then the engineers are responsible.

Toby Locke: Where is the $700,000 that Dennis Fenton mentioned?

Jim Danforth: I don’t know at this time as this was just thrown out at me. I would need time to look at it. I don’t know where any money is coming from. This is the first time I heard of it.

Jeff Newcomb: Discussed mobilization: doesn’t always mean savings. Spend $50,000 on 2 bridges and it will still be sub standard work. Then where does money come from to fix them again? Wants the selectmen to show an example of where the job was priced out.

Jeff Miller: The 2008 highway crew built small bridges on Elbow Pond for $4,000 with no engineering cost.

John Tierney: Asks about economy of scale: Please give an example.

Jim Danforth: Spoke of Pike, Continental looked for threshold for the break in prices.

Chuck Keyser: Why not more research and why only two companies: look at young companies who want the work. Feels we need to do more research.

Duncan Coolidge: Selectman: We did not have time to go to 20 companies: most are not interested until the money has been approved. When the money becomes available then is the time to look for the best prices.

Chuck Keyser: Need to put more energy into the research. Companies should be able to pop numbers out of their heads as they do these estimates all the time. That is what these people do.

Bill Keyser: I went to public hearing and wonder where you came up with $1,000,000 and was told that this was an estimate. Then I asked where did they get the figure of $50,000 for the bridge and once again was told that this was an estimate. To base $1,000,000 bond in estimates is money wasted.

Brad Hardie: What is the plan when the money is gone? What is plan to maintain roads? Would like more time to study numbers.

Jim Danforth: Feels that it will be 2 or 3 years and the projects should be done. Then the road agent can maintain the roads. Andover has not had a very good track record in taking care of our needs as you can see by the need to borrow money and get things fixed. I will repeat that we need to be ready when the Feds call to say it is time to fix the Lawrence St. Bridge.

Brad Hardie: When I look at your numbers and listen to Mr. Fenton’s number, I can’t put them together. I would like more time to sort this out.

Vicky Mischon: Addressed Dennis Fenton’s claim that the money could be pulled from other areas. We need to clear up some misconceptions. She said that the money had already been allotted to other expenses. $50,000 for special projects such as hazard tree removal, specialized ditching on West Shore Drive, removal of Japanese Knot Weed, and crack repairs. There was also $100,000 for ditching Switch Road for reconstruction. And if this warrant does pass, we will not be voting on the $150,000 bond for other projects.

Janet Moore: Pushed to vote for this article.

Ed Becker: How much to put aside for Lawrence St Bridge. We already have $180,000 in a capital reserve fund.

Duncan Coolidge: 1.2 million will be needed. It may be less but we need to be prepared.

Paul Currier: Appreciate the work both the Town selectmen and Dennis Fenton have done. It sounds like we are comparing apples to oranges and feels that it might be prudent to delay
the vote until we meet again and to adjourn the meeting.

Moderator says he is out of order. Asks for a show of hands to see if anyone else wants to adjourn the meeting. None shown.

Paul Currier: Then instead of ad-

journing the meeting and trying to make sense of the apples and oranges I am in favor of voting for the bond and getting our roads and bridges up to standard.

Arch Weathers: I’m not big into throwing out number on any plan. We need to have a plan, with purpose, structure, performance, efficiency of scale, and also the need of a control element (for the best outcome). Is this the best approach? Well, it is one approach. There is also RSMS (Road Systems Management system) which is a very good tool to help towns to strategize and schedule projects ten years out.

Andy Guptill: took course regarding asphalting and explained the maintenance time frame. Encourages us to make sure we have a maintenance plan in place.

Fenton: Please have the board give viable proof that this is needed. We must keep in mind that there was a flood a few years ago that took out the Highland Lake dam and the town was very happy to know that they had the money. They had to put aside other projects to take care of this situation. This 1,000,000 is a very serious request and feels that we should have more time to think about it before making a decision.

Tiny Thompson: Wants us to come back with a more serious plan as this bond doesn’t include maintenance. Urges us to vote no on this plan.

Alex Bernhard: No one questions the need. Just the money to take care of it. Put confidence in the people we elected.

Duncan Coolidge: I encourage people to get involved in this process early. Don’t wait until Town Meeting.

Vote was called:

Ballot vote: motion failed: 80 yes and 96 no’s

Vicky Mischon honored Bryant Adams for his dedication to the Highland Lake Dam, Pat Cutter for her 30 years as Cemetery Trustee, and Irene Jewett for her multiple years as Supervisor of the Checklist.

Paul Currier paid tribute to Don Gould for his many years on the Planning Board.

Jim Danforth honored Vicky Mischon for her years of dedication to the town.

ARTICLE 7: To see if the town will raise and appropriate the sum of One Million, Three Hundred Eighty-Four Thousand, Three Hundred Thirty-One Dollars ($1,384,331) for the general municipal operations as recommended by the Budget Committee. This appropriation does not include appropriations that are voted for in other articles. The Selectmen and Budget Committee recommend this article.

Moved: William Keyser 2nd: Howard Wilson

Ed Becker: Question on town benefits: how much for health and for retirement?

Marj Roy: $6,000 towards retirement and $20,000 for health benefits

Andy Guptill: We have not raised enough money for the Transfer Station or road maintenance: this is costing us a boodle.

Robin Boynton: Asked for an increase in line item of $2,000 for the cemetery fund. The budgeted amount is not enough to meet the trustee’s obligations

Robin moves to amend cemetery budget to increase it by $2,000

Lynn Baker: 2nds

Motion to amend passes

Ed Becker: Did we put the town audit out to bid? Much more expensive than the school.

Marj Roy: We have talked with different auditors. Auditing the town is far more complex than the school as we have building, Town Clerk, tax revenue, police expenses etc. That is why it costs more than the school audit.

Ed Becker: Why is our technical computer budget so large. Have we looked around for better pricing?

Marj Roy: The cost is not for computers alone. It includes software upgrade and support. Our computers crashed a few years ago and this company replaced our former support. It is highly recommended by other towns and priced competitively.

Ed Becker: question on Health & Welfare. What criteria do we use to give money to COA and LSVNA? Why don’t we donate to the Andover preschool or the Franklin Visiting Nurses Association?

Arch Weathers: When we do the budget we invite others to come. None of those you mentioned have come forward.

Ed Becker: makes a motion that we delete the $5,000 to COA and $6,870 to LSVNA.

Howard Wilson: 2nds

Jim Delaney: LSVNA is here much more than the FVNA to take seniors to doctor appointments, as is COA. They do not ask for any money for this service. That is why the town makes donation.

Marj Roy: Has the figures of the number of home health care visits provided and the number of trips for
Andover Town Report – 2014

seniors. Hospice care, flu shot clinics, blood pressure clinics, foot care and parent-child services.

Toby Locke: He urges people not to take this out of the budget as the senior citizens of this town have supported this community for years. It is time for us to give a little back.

Jim Delaney: Pointed out that the line time of community action and general assistance were reversed.

Lynn Baker: Has seen the LS-VNA coming to people homes and helping them stay in their homes instead of them having to go into a nursing home. The nursing home care will cost us anyway. This is a much better way to spend money by helping the elderly stay in their own homes.

Moderator calls for vote
Motion to amend does not carry
Ed Becker: Asks to add $5,000 to the budget to give to the FVNA and have the Town Administrator to get a list of hours that they give to the town.

Moderator says that is an illegal request. It has not been discussed at a previous public forum.

Ed Becker says he can amend the budget: moderator says you cannot add a financial line item.

Toby Locke: Asked about item Medical Supplies under EMS column.

John Kinney said that it was his fault that the numbers were skewed. Inventory count was not correct in January.

Jeff Miller: spoke of winter equipment rental and wants to know how much is left in winter budget.

Marj Roy: $34,000

Jeff Miller: It costs about $6,000 to treat and plow roads after a storm. Do we have enough to get us through December of next year? (ask mother nature: panel) I move that we raise winter rental from 170,000 to 220,000.

2nd: John Thompson
Amendment does not carry
Toby Locke: Do we have a tax deficit from last year and if we do will it affect our budget this year?
Marj Roy: no we do not.
Jon Champagne: I move that we have a hand count for that $50,000 request for the winter road money.

Peter Zak: 2nd
Amendment does not pass for a 2nd time

Jim Danforth: Moves that there be an increase in pay for the selectmen to $3,000.

Lynn Baker: 2nd
Bill Keyser: I was a selectman for years and $1,500 is ample. If you are taking money out of your own pocket, you are making too many trips to Concord.

Motion does not pass
Moderator calls for vote on budget with an increase of $2,000 for the Cemetery line item. There was no more discussion.

Budget passes as written plus $2,000 for the Cemetery Trustees.

Total Budget $1,386,331

ARTICLE 8: To see if the town will vote to raise and appropriate $150,000 to add to the Highway Project Capital Reserve Fund previously established in 2012. This article will be voted on only in the event that Article 6 does not pass. The Selectmen and the Budget Committee recommend this article.

Wendy Pinkham: moved
Jim Delaney: 2nd
No discussion
Motion passes with show of hands

ARTICLE 9: To see if the town will vote to raise and appropriate $200,000 to add to the Bridge Capital Reserve Fund in anticipation of the replacement of Lawrence St. Bridge and to authorize the Selectmen to transfer said amount from the Unreserved Fund Balance. This fund will be used toward the Town’s portion of a Federal Bridge Aid Grant. The Selectmen and the Budget Committee recommend this article.

Vicky Mischon: Said that instead of adding it to the existing capital reserve fund wants to designate it for the Lawrence Street Bridge.

Mary Ann Levesque: moves
Jim Delaney: 2nd
Dennis Fenton: What are we voting on this or something else?

Vicky said we can make the motion next year.

Moderator calls for vote on warrant as written
Jeff Newcomb makes a motion that we table Article 9
Ed Becker: Seconds
Motion to table does not pass
Vicky Mischon says that the Article is written as they were instructed by the DRA.

Dennis Fenton: Feels that we need to put this money aside as it will be very important in the future to have that money ready when it is time to replace the Lawrence St. Bridge.

To adopt article 9 as written: motion carries

Wendy Pinkham: moved to restrict reconsideration of budget.

Howard Wilson: 2nds
To restrict reconsideration: motion carries

ARTICLE 10: To see if the town will vote to raise and appropriate $25,000 to add to the Bridge Capital Reserve Fund, previously established. The Selectmen and the Budget Committee recommend this article.

Jim Delaney: moved
Wendy Pinkham: 2nd
Robin Boynton: Why is this so much like Article #9?

Vicky Mischon: This is general
but we need one for patrol. We had
clement weather. We had the Tahoe
have a vehicle that was good for in-
more than anticipated. We did not
cost of vehicles: all wheel drive costs
Chief Laramie: Explained the
to dig a little deeper. I have an old
cruiser parked in my yard that will
have to go out to bid. It will cost far
too much to get it repaired. We let the
other older car go out in detail and
that pays for itself. We don’t want to
let a front line car go out for detail.
We are lucky we don’t have to buy
a new vehicle every year because of
mileage like other bigger towns do.
Bill Keyser: Why does a town this
size need 3 or 4 vehicles.
How much money goes into “de-
tail”?
Tatjana Donovan: explained how
we charged for “detail.” We charge
$47 an hour for both officer and
cruiser and just $35 an hour for an of-
cler. The total amount is credited to
the police revolving account. $30 an
hour is debited back to the town
and paid to the officer per payroll.
Another $5 (per invoice) is paid
back to the town for administrative
fees. The rest is paid to the police
department for their slush fund. This
year $20,000 went to the police fund.
Chief Laramie: To be able to hire
a part-time police office, you need
to be able to offer more hours than
Andover can support. Therefore they
do “detail.”
Mr. Delorey: Don’t think we
should use our vehicles on detail and
wear out our own vehicles.
Gregg Stetson: There is listed in
the Town Report that there was an
income of $20,000 from detail. Why
can’t we use that money for the new
cruiser?
Chief Laramie: Town can’t touch
that money. The police use it to buy
equipment that they need and do not
charge back to the town.
Jim Delaney: We bought cruiser
last year. Somebody dropped the ball
last year. Funding was suppose to
start again in revolving fund and that
is why we don’t have any money this
year. We have one old cruiser that Joe
takes to court and such. Then there is
the Tahoe that was donated to us and
the old cruiser that is parked in Chief
Laramie’s yard. When the Tahoe
dies, it will not be replaced.
Jim Danforth: We do not use our
new vehicles for “detail.” However
we use detail to fill in our part time
men. Detail makes the job more at-
tractive and minimizes the amount
the town has to pay to have an extra
part time policeman.
Moderator closes discussion and
calls for a vote.
Ballot vote: 57 No’s and 118 yes:
passed by 2/3
ARTICLE 13: To see if the town
will vote to raise and appropriate
$7,000 to add to the Police Cruiser
Capital Reserve Fund, previously es-
ablished. This article will be voted
on only in the event that Article 12
does not pass. The Selectmen and the
Budget Committee recommend this
article.
Did not have to be acted upon as
Article 12 passed
ARTICLE 14: To see if the town
will vote to raise and appropriate
$25,000 to add to the Ambulance Capital
Re-serve Fund, previously established.
The Selectmen and the Budget Com-
mittee recommend this article.
John Kinney: moved
Duncan Coolidge: 2nd
John Kinney said the current am-
bulance is still going strong. Pur-
chase price of a new ambulance is
about $175,000.
Passed
ARTICLE 15: To see if the town will
vote to raise and appropriate $10,000
to add to the Highway Equipment
Capital Reserve Fund, previously es-
ablished. The Selectmen and the
Budget Committee recommend this
article.
Gregg Stetson: moved
Paul Currier 2nd
Jon Champagne said that this is designed to replace grader. It is a 2006 and is in good shape but will need to be replaced in the future
Passed

**ARTICLE 16:** To see if the town will vote to raise and appropriate the sum of $10,000 to add to the Transfer Station Capital Reserve fund, previously established. The Selectmen and Budget Committee recommend this article.

Mary Ann Levesque: moved
Lynn Baker: 2nd
Duncan Coolidge: We need equipment for transfer station. There is not a big market in recyclables. Compressor will limit the number of transfers: If we ever go back to our own recycling then the compacters in shed not effective.
Passed

**ARTICLE 17:** To see if the town will vote to establish a Town Building Expendable Trust Fund per RSA 31:19a for the purpose of maintenance of Town-owned building, and to establish the Board of Selectmen as agents to expend, and to raise and appropriate $6,000 to add to the fund. The Selectmen and Budget committee recommend this article.

Jim Delaney: moved
Wendy Pinkham: 2nd
Jim Danforth spoke for this article. In the past we have taken money from the road agents budget to maintain the Town building. We feel we should have a budget just for the building itself.

Toby Locke: How many town buildings were involved? Doesn’t the school own the Town building?

Jim Danforth: Our lease indicates that we will maintain the building. This is for the town office exclusively
Passed

**ARTICLE 18:** To see if the town will vote to establish a Forest Fire Emergency Labor Expendable Trust Fund per RSA 31:19a, and to raise and appropriate $2,000 to add to the fund, and to establish the Board of Selectmen and/or the Fire Warden as Agents to expend. The Selectmen and Budget committee recommend this article.

Wendy Pinkham: moved
Duncan Coolidge: 2nd
Steve Barton explained that he had back-to-back emergencies. He supports this article. Would like to have a fund established to take money from.

Mary Ann Levesque: spoke in support and wants to amend this to add another $1,000.
Jim Delaney: moved
Wendy Pinkham: 2nd
Amendment to change amount from $2,000 to $3,000 passed.
Article 18 as amended: passed

**ARTICLE 19:** To see if the town will vote to authorize the Board of Selectmen to convey title to real estate acquired pursuant to the Tax Collector’s deed by public auction, sealed bid, or in such other manner as the Selectmen may determine as justice may require pursuant to RSA 80:42, the following properties

PID 16-619-166 located on Franklin Highway (4.9 acres)
PID 20-320-363 located on Bridge Street (11 acres)

Jim Delaney: Moved
Duncan Coolidge: 2nd
Toby Were these taken by tax deed? Do we keep all the money?

Jim Danforth: We keep the money owed in taxes plus town fees. The rest goes back to the home owner.

Bill Keyser: Money goes to general fund.

Mark Stetson: Both are right: keep for three years and excess goes to property owner. Keep longer and then all the money goes to the town.

Lynn Baker: Please keep over 3 years and then all money will go to town.

Article 19 passes

**ARTICLE 20:** To see if the town will raise and appropriate the sum of Twelve Hundred Dollars ($1,200) for the purpose of continuing the street lighting on Flaghole Road in the Town of Andover, New Hampshire as installed on January 1, 2014 and to continue that street lighting indefinitely until specific rescission by vote at an Annual or Special Meeting of the Town. The Selectmen do not recommend this article. (Submitted by petition.)

Wood Sutton: moves
Howard Wilson: 2nd
Woo said that the energy audit recommended that they turn off the street lights on Flaghole Road. However, 80 residents in the area are against it.

Arch Weathers: Article was not available to the budget committee at the time of writing but they do not recommend it.

Mark Stetson: There is $7,000 appropriated for this. Does this amount included the lights on Flaghole Road?

Margo Coolidge: Are there any other street lights that are slated to be turned off with this energy survey?

Vicky Mischon: There are 33 street lights in town. They recommend only turning off ½ of them. They feel that some are non-essential.

Toby Locke: Those lights have been on for 70 years. I see no point in removing them at this time.

Vicky Mischon: We plan on removing 17 lights and there are 5 lights on Flaghole Road that PSNH will be removing.

Ed Becker: Moves to amend article to keep lights but delete the
Article 21: To see what action the town will take with regards to semi-annual property tax bills in accordance with New Hampshire RSA 76:15b II. (Submitted by petition.)

Duncan Coolidge: moved

Jim Danforth: 2nd

Moderator: This article as written is not valid and can have no binding effect.

Ed Becker: I would like to make an amendment to this article. All I am asking about is to have the town vote yes to affirm the selectmen’s adoption of semi-annual tax billing starting in June 2014; or vote no to object to semi-annual tax billing and instruct the selectmen it is the will of Town Meeting that the board reconsider their implementation of semi-annual billing and keep once a year billing as it currently is.

The amendment passed.

Toby: This was voted down time after time: Now why do the selectmen think they can make the decisions themselves after knowing how the town people have voted. We will eat up any savings with clerical costs.

Duncan Coolidge: We spend $70,000 each year borrowing money. If the town wants to spend that kind of money then they will take it under advisement.

Janet Moore: Thinks we should wait a year and give the town a year’s warning of change.

Ed Becker: There would be no savings when you take into consideration the costs to do the semi-annual billing. There is the cost for the extra hours for the tax collector, extra auditing, mailing etc. There are many people who work seasonal jobs and don’t have their money until fall.

Joanna Sumner: Tax collector: Most of the property owners in town pay their taxes through escrow and would not be affected by the change. The cost to do the 2nd billing is $700. My salary remains the same. People come in every day and beg me to go semi-annual billing. We are one of the few towns in New Hampshire that still collects taxes annually.

Andy Guptill: I don’t like the way the selectmen went about making this change. I think we should be given some notice.

Duncan Coolidge: We would entertain the idea of postponing this for another year.

Article as amended did not pass.

Article 22: To see if the Town will urge: that the New Hampshire State Legislature join nearly 500 municipalities and 16 other states, including all other New England states, in calling upon Congress to move forward a constitutional amendment that guarantees the right of our elected representatives and of the American people to safeguard fair elections through authority to regulate political spending, and clarifies that constitutional rights were established for people, not corporations.

That the New Hampshire congressional delegation support such a constitutional amendment.

That the New Hampshire State Legislature support such an amendment once it is approved by Congress and sent to the State for ratification.

The record of the vote approving this article shall be transmitted by written notice to New Hampshire’s congressional delegation, and to New Hampshire’s State legislators, and to the President of the United States informing them of the instructions from their constituents by the Selectmen within 30 days of the vote. (Submitted by petition.)

Sophie Viandier: moved

Lynn Baker: 2nd

Susan Chase spoke in favor

Andy Guptill: wanted to add labor and trade unions after corporations

Toby Locke: 2nd

Janet Moore urged people not to vote for the amendment as unions are not the same as corporations.

Amendment failed
Dean Barker: spoke in favor and explained its purpose.

Article 22 passed

ARTICLE 23: To transact any other business that may legally come before this meeting.

Howard Wilson: spoke against Obamacare

Duncan Coolidge: We need to attract business to town in order to help relieve the property tax burden.

Don Kaplan: Suggested that we bill semi-annually and make the first payment optional.

Paul Currier: spoke of the new Master Plan which has been recommended by the Planning Board.

Vicky Mischon: moved to adjourn Robin Boynton: 2nd

Mario Ratzki: Need to sign up for Obamacare before March 31.

Pecco Beaufays: Mario helped someone sign up for health care for $40 a month and now she is getting the help she needs.

Paul Currier moved to adjourn Duncan 2nd

Meeting adjourned at 11:15 PM

Operating Budget final Numbers: $1,386,331

Total Budget Including Warrant Articles: $1,855,331

AUDITOR’S REPORT

The 2014 audit was not complete as of press time. Selected portions of the 2013 audit follow:

EXHIBIT C-1
TOWN OF ANDOVER, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
December 31, 2013

<table>
<thead>
<tr>
<th>Assets</th>
<th>General</th>
<th>Other Governmental Funds</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,642,253</td>
<td>$207,989</td>
<td>$1,850,242</td>
</tr>
<tr>
<td>Investments</td>
<td>-</td>
<td>60,243</td>
<td>60,243</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>1,201</td>
<td>-</td>
<td>1,201</td>
</tr>
<tr>
<td>Taxes receivable</td>
<td>634,070</td>
<td>-</td>
<td>634,070</td>
</tr>
<tr>
<td>Due from other governments</td>
<td>50</td>
<td>70,467</td>
<td>70,517</td>
</tr>
<tr>
<td>Interfund receivable</td>
<td>94,889</td>
<td>5,902</td>
<td>100,791</td>
</tr>
<tr>
<td>Tax deeded property, subject to resale</td>
<td>38,954</td>
<td>-</td>
<td>38,954</td>
</tr>
<tr>
<td>Restricted assets:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>586,127</td>
<td>-</td>
<td>586,127</td>
</tr>
<tr>
<td>Investments</td>
<td>15,842</td>
<td>-</td>
<td>15,842</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$3,013,386</td>
<td>$345,601</td>
<td>$3,358,987</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>$19,661</td>
<td>-</td>
<td>19,661</td>
</tr>
<tr>
<td>Accrued salaries and benefits</td>
<td>1,186</td>
<td>-</td>
<td>1,186</td>
</tr>
<tr>
<td>Due to other governments</td>
<td>1,678,131</td>
<td>-</td>
<td>1,678,131</td>
</tr>
<tr>
<td>Interfund payable</td>
<td>5,902</td>
<td>94,889</td>
<td>100,791</td>
</tr>
<tr>
<td>Escrow and performance deposits</td>
<td>2,279</td>
<td>-</td>
<td>2,279</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>1,707,159</td>
<td>94,889</td>
<td>1,802,048</td>
</tr>
<tr>
<td><strong>Deferred inflows of resources</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unavailable revenue - Property taxes</td>
<td>384,668</td>
<td>-</td>
<td>384,668</td>
</tr>
<tr>
<td><strong>Fund Balances</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nonspendable</td>
<td>38,954</td>
<td>13,606</td>
<td>52,560</td>
</tr>
<tr>
<td>Restricted</td>
<td>28,727</td>
<td>114,579</td>
<td>143,306</td>
</tr>
<tr>
<td>Committed</td>
<td>425,077</td>
<td>122,527</td>
<td>547,604</td>
</tr>
<tr>
<td>Assigned</td>
<td>5,200</td>
<td>-</td>
<td>5,200</td>
</tr>
<tr>
<td>Unassigned</td>
<td>423,601</td>
<td>-</td>
<td>423,601</td>
</tr>
<tr>
<td><strong>Total fund balances</strong></td>
<td>921,159</td>
<td>250,712</td>
<td>1,172,271</td>
</tr>
<tr>
<td><strong>Total liabilities, deferred inflows of resources, and fund balances</strong></td>
<td>$3,013,386</td>
<td>$345,601</td>
<td>$3,358,987</td>
</tr>
</tbody>
</table>
## EXHIBIT C-3

### TOWN OF ANDOVER, NEW HAMPSHIRE

**Governmental Funds**

**Statement of Revenues, Expenditures, and Changes in Fund Balances**

*For the Fiscal Year Ended December 31, 2013*

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>General</th>
<th>Other Governmental Funds</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taxes</td>
<td>$980,535</td>
<td>-</td>
<td>$980,535</td>
</tr>
<tr>
<td>Licenses and permits</td>
<td>374,716</td>
<td>-</td>
<td>374,716</td>
</tr>
<tr>
<td>Intergovernmental</td>
<td>203,686</td>
<td>-</td>
<td>203,686</td>
</tr>
<tr>
<td>Charges for services</td>
<td>55,735</td>
<td>14,595</td>
<td>70,330</td>
</tr>
<tr>
<td>Investment earnings</td>
<td>1,502</td>
<td>89</td>
<td>1,591</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>42,641</td>
<td>29,632</td>
<td>72,273</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td><strong>1,658,815</strong></td>
<td><strong>44,316</strong></td>
<td><strong>1,703,131</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURES</th>
<th>General</th>
<th>Other Governmental Funds</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General government</td>
<td>405,678</td>
<td>-</td>
<td>405,678</td>
</tr>
<tr>
<td>Public safety</td>
<td>191,429</td>
<td>7,421</td>
<td>198,850</td>
</tr>
<tr>
<td>Highways and streets</td>
<td>449,614</td>
<td>-</td>
<td>449,614</td>
</tr>
<tr>
<td>Sanitation</td>
<td>178,524</td>
<td>-</td>
<td>178,524</td>
</tr>
<tr>
<td>Health</td>
<td>13,620</td>
<td>-</td>
<td>13,620</td>
</tr>
<tr>
<td>Welfare</td>
<td>14,335</td>
<td>-</td>
<td>14,335</td>
</tr>
<tr>
<td>Culture and recreation</td>
<td>61,292</td>
<td>29,637</td>
<td>90,929</td>
</tr>
<tr>
<td>Conservation</td>
<td>222</td>
<td>473</td>
<td>695</td>
</tr>
<tr>
<td>Debt service:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td>8,205</td>
<td>-</td>
<td>8,205</td>
</tr>
<tr>
<td>Capital outlay</td>
<td>189,861</td>
<td>-</td>
<td>189,861</td>
</tr>
<tr>
<td><strong>Total expenditures</strong></td>
<td><strong>1,512,780</strong></td>
<td><strong>37,531</strong></td>
<td><strong>1,550,311</strong></td>
</tr>
</tbody>
</table>

| Excess of revenues over expenditures | 146,035 | 6,785 | 152,820 |

**OTHER FINANCING SOURCES (USES)**

| Transfers in | - | 10,072 | 10,072 |
| Transfers out | (7,475) | (2,597) | (10,072) |
| **Total other financing sources (uses)** | (7,475) | 7,475 | - |

| Net change in fund balances | 138,560 | 14,260 | 152,820 |
| Fund balances, beginning, as restated (see Note 15) | 782,999 | 236,452 | 1,019,451 |
| Fund balances, ending | **$921,559** | **$250,712** | **$1,172,271** |
## SCHEDULE 4
### TOWN OF ANDOVER, NEW HAMPSHIRE
**Nonmajor Governmental Funds**
*Combining Balance Sheet*
*December 31, 2013*

<table>
<thead>
<tr>
<th>Special Revenue Funds</th>
<th>Special Revenue Funds</th>
<th>Capital Project Fund</th>
<th>Permanent</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Conservation</strong></td>
<td><strong>Police</strong></td>
<td><strong>Blackwater</strong></td>
<td><strong>Park</strong></td>
</tr>
<tr>
<td>Commission</td>
<td>Detail</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,354</td>
<td>$25,283</td>
<td>$25,283</td>
</tr>
<tr>
<td>Investments</td>
<td>25,323</td>
<td>-</td>
<td>18,582</td>
</tr>
<tr>
<td>Intergovernmental receivable</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Interfund receivable</td>
<td>5,902</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$32,579</td>
<td>$25,283</td>
<td>$18,582</td>
</tr>
</tbody>
</table>

### LIABILITIES AND FUND BALANCES

<table>
<thead>
<tr>
<th>Liabilities:</th>
<th>Fund balances:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interfund payable</td>
<td>$ -</td>
</tr>
<tr>
<td>Nonspendable</td>
<td>-</td>
</tr>
<tr>
<td>Restricted</td>
<td>-</td>
</tr>
<tr>
<td>Committed</td>
<td>32,580</td>
</tr>
<tr>
<td><strong>Total fund balances</strong></td>
<td>32,580</td>
</tr>
<tr>
<td><strong>Total liabilities and fund balances</strong></td>
<td>$32,580</td>
</tr>
</tbody>
</table>